ARTICLES OF ASSOCIATION

OF

FRONTENAC MOTOR COMPANY.

We, the undersigned, desiring to become incorporated under the provisions of Act No. 232, of the Public Acts of 1903, entitled "An act to revise and consolidate the laws providing for the incorporation of manufacturing and mercantile companies or any union of the two, and for the incorporation of companies for carrying on any other lawful business, except such as are precluded from organization under this act by its express provisions, and to prescribe the powers and fix the duties and liabilities of such corporations, " and the acts amendatory thereof and supplementary thereto, do hereby make, execute and adopt the following articles of association, to-wit:

ARTICLE I.

The name assumed by this association, and by which it shall be known in law, is FRONTENAC MOTOR COMPANY

ARTICLE II.

The purpose or purposes of this corporation are as follows:
Buying, selling and making motors, motor parts, motor vehicles,
motor vehicle parts and accessories.

ARTICLE III.

The principal place at which operations are to be conducted is at petroit in the county of Wayne State of Michigan

ARTICLE IV.

The capital stock of the corporation hereby organized is the sum of twenty five thousand (\$25,000.) dollars.

ARTICLE V.

The number of shares into which the capital stock is divided is two hundred fifty of the par value of One Hundred (\$100.) dollars each.

ARTICLE VI.

The amount of capital stock subscribed is the sum of twenty-five thousand (\$25,000.) dollars.

ARTICLE VII.

The amount of said stock actually paid in at the date hereof is the sum of seven thousand five hundred (\$7500) dollars, of which amount seven thousand five hundred (\$7,500.) dollars has been paid in cash, and no dollars has been paid in other property,

ARTICLE VIII.

The office in the State of Michigan for the transaction of business shall be kept at Detroit, Michigan.

ARTICLE IX.

The term of existence of this corporation is fixed at thirty (30) years from the date hereof.

ARTICLE X.

The names of the stockholders, their respective residences and the number of shares of stock subscribed for by each are as follows:

| Names. | Residence. No | o. of Shares. |
|---------------------|--|---------------|
| Louis J. Chevrolet | 2324 West Grand Boulevard, Detroit, Michigan, | 125 |
| Louis J. Chevrolet, | 2324 West Grand Boulevard, Detroit, Michigan, | |
| Joseph Boyer, Jr. | 165 Parker Avenue, | 25 |
| William Small | petroit, Michigan, 123 Delaware Avenue, | 50 |
| Victor R. Heftler | Indianapolis, Indiana 96 Palmer Avenue, West, | a. 25 |
| | Detroit, Michigan, | . 25 |

IN WITNESS WHEREOF, We, the parties hereby associating, for the purpose of giving legal effect to these articles, hereunto sign our names, this 17th day of December, A. D. 1915.

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| Names. | | Names. |
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| Louis J. Chevrolet Josiah Boyer, Jr. | | Louis J. Chevrolet Wm. Small |
| | Victor R Heftler | |
| | | |

STATE OF MICHIGAN,)
(ss.
County of Wayne)

On this 17th day of December, 1915, before me, a notary public in and for said county, personally appeared Louis J. Chevrolet, Louis J. Chevrolet, Joseph Boyer, Jr., William Small, and Victor R. Heftler, known to me to be the persons named in, and who executed the foregoing instrument, and severally acknowledged that they executed the same freely and for the intents and purposes therein mentioned.

(Notarial Seal)

Jessie B. Lothrop Notary Public, Wayne County, Michigan.

My commission expires May 7th 1919.

Recorded December 21, 1915.